Public Policy & Alternative Finance Solutions

Consumer View of New LTC Combo Products

Monday March 19, 2018 2:00 – 3:00 pm



18th Annual Intercompany Long Term Care Insurance Conference

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Session Survey Instructions



00 26% 9:53 Keynote Speaker - Vinh... < \leftarrow Conference Association, Inc. is proud to present this year's keynote speaker Vihn Giang! Show More **Speakers** Vinh Giang Entrepreneur and Magician Keynote Live Polls Session Eval Q1 Session Eval Q2 Photos Ο <

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Session Participants



- Vincent Bodnar, Genworth
- Cindy Malone, Maddock-Douglas
- Eileen J. Tell, ET Consulting, LLC
- John O'Leary, O'Leary Marketing Associates







- History of the SOA LTC Think Tank
- October 2015 Gathering
- Shift to "Do Tank"
- SOA's Research Expansion Pool ("REX")
- Consumer Study and Results





"If you can't fit your idea on the back of a business card, you don't have a clear idea."



LifeStage Protection Blurb



A single insurance policy that starts as term life insurance during your younger, prime incomeearning years and then switches to a long-term care insurance policy when you are older.



Retirement Plus Blurb



A tax-beneficial 401(k) type of retirement account that has expanded contribution limits, allows flexible usage of account funds, and builds in insurance elements for long-term care.



LifeStage Protection Concept Shown



Introducing LifeStage Protection

Life Insurance That Transforms Into Long-Term Care Insurance

You wrok lite insurance is important to it financitly protects your formy sholle substitute happen to your during your prime interne earlier your form with how that it you need any pain safe that in it cause it such that need only being pain safe that in it cause it such that have not been there is a substitute way to have the financial protection you need now and in the four 2.

Introducing Life Stage Protection — An insurance bulky that starts to the insurance during your prime mounts yours and their switch is to ong form care manages during your later solars. This provides you and your later with the financial protection that you have when you need it most. And it's tafford Life buckuper solars in the long term take cover age at it your own accure on tige 45; means the amount your and up bayne. We the insurance is much later it is much as \$5% in thit you warke with storm the your accure 65 to taply.

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LifeStage Protection - Transforming Insurance



Te applyconiact you employee benefits department or go to www.lifestaceoroicclice.com



Belect your coverage level and transition age



The its insurance financially process year family should something happen to yeu during your prime income-earning years





Glariting in your aslocted transition age, the long-term care insurance covers your expenses up to your clipten coverage level.



Retirement Plus Concept Shown



Introducing Retirement Plus

Retirement Savings + Long-Term Care Insurance... All With Great Tax Benefits

You know that saying for non-insimplectant for your futive financial security. You also were that why turn cave is sumulated your high nucleown the read. But writing a check for drug term care insurance right now does not sole. The the smartest use of your highly Would'st doubled if there was a way to prepare to instrument and us nuvered for lung term care to the same time?

Introducing Retirement Pace. A flux of entropy wight in a 701 will RALL work uppress running and basis term may develop the interval and a basis would simulate business for retrement and be council for any term cave should you have it in the event you have long term structure to insurtney terms of any basis for any basis for any term structure to insurtney terms and basis for any term structure to insurtney terms and basis for any terms are expensive.

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Once you each risked entable the funds can be used for what view wait if ying expansion home repairs, a new car ivabilities in the such you need ong term care, your account funds can be used to cover these expension. If the markey is gont on long term care you gaving taxes on it. If the spend your more torgent bearing, the imprairies kicks in and pays your long term care bits include playment to benefit to gont set of the spend your more torgent playment the imprairies kicks in and pays your long term care bits include playment benefit to gont set of the generic rest.



Refirement Plus - Refirement + Long Term Care

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Errel and make your selections.



Once you relice you can use the funds hewever you want



If you need ong-term care, you can use your funds to pay the bills.tax-free.



The insurance gays the k is up is the maximum based on your selections.





Example of Pricing Shown



- Respondents were shown the following and asked to choose the desired benefit level that would best meet their needs.
- Actual gender/age-based pricing (age-band) was shown in survey
- The following pricing was shown to males ages 43-47.

LifeStage Protection					
	Option A	Option B	Option C	Cption D	
Lifetime Benefit	\$100,000	\$150,000	\$200,000	\$300,000	
Monthly Premium	\$63	\$94	\$124	\$186	

Retirement Plus	Retirement Plus		
	Option A	Option B	Option C
Lifetime Long-Term Care Benefit	\$100,000	\$150,000	\$200,000
Minimum Monthly Amount You Put Into Your Retirement Plus Account Until Age 65*	\$119	\$171	\$225

* This amount is our best estimate of what you would need to contribute to your account each month in order to have enough to cover the cost of your long-term care insurance for the rest of your life. If you contribute more, you could expect to have more funds available to use for non-long-term care purposes during your retirement years. Because this is an investment product, actual results will vary.



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Sizing and Understanding the Potential Opportunity



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RESEARCH METHODOLOGY



- 20 minute online survey fielded in September/October 2017
- Total Sample: N=800 financial decision makers for household
 - > Ages 35-55
 - > Not employed in a competitive industry
 - > At least a high school graduate
 - > Employed and offered benefits (if not self-employed)
 - Household income (HHI) between \$50,000 and \$499,999 and max 10% of sample with < \$100K investable assets</p>
 - > Describe current health as at least fair
- Quotas in place to ensure an even split by age and income
- After qualifying, respondents were randomly selected to evaluate one of two concepts
- During analysis, data weighted by gender and income to reflect population and qualification incidence



DEFINITION OF LONG-TERM CARE



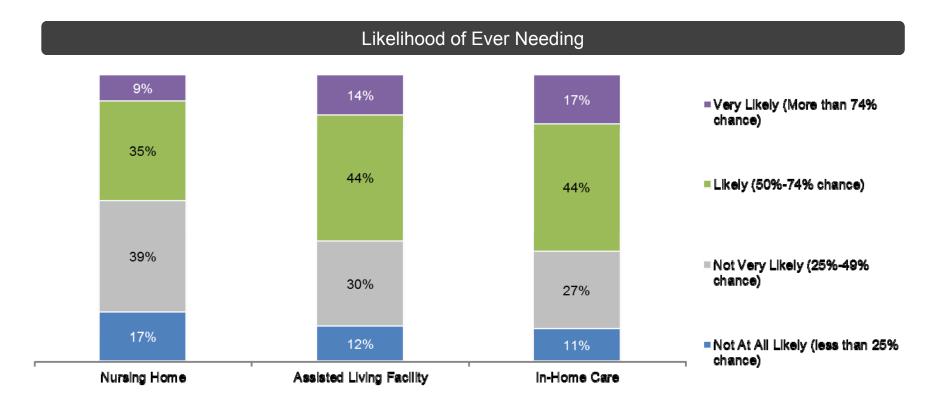
- Early in the questionnaire, respondents were asked about their experiences with and perceptions of needs related to "help taking care of yourself." The phrase "long-term care" was not used.
- Immediately prior to the concept evaluation, a definition of long-term care was provided to all respondents



EXPECTATIONS FOR FUTURE CARE NEEDS



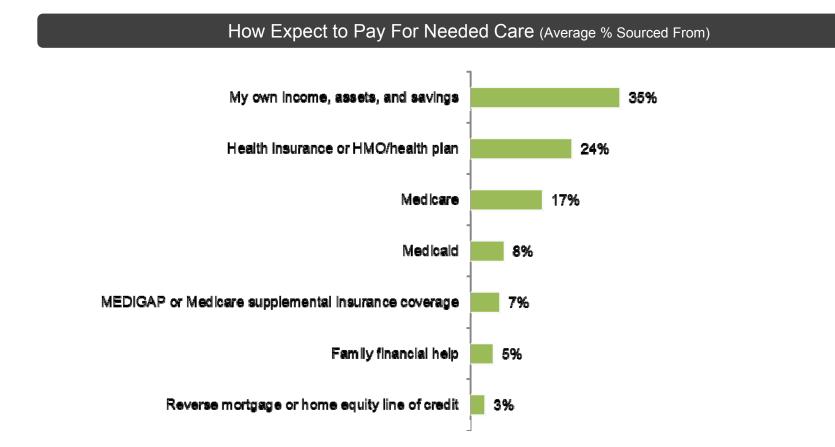
 More than half of respondents believe they are more likely than not to need long-term care services in the future





HOW EXPECT TO PAY FOR FUTURE CARE NEEDS

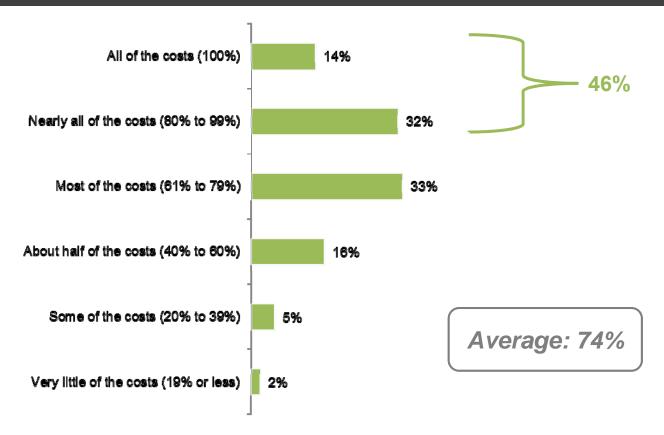
- On average, consumers believe that they will personally finance only about 1/3 of any future long-term care needs







Expected % of Costs Covered



Base = Total Respondents (n=800)

Q40. Imagine that you decided to purchase an insurance policy that specifically pays for long-term care services when and if you need them in the future. If you had such a policy, about how much of your future long-term care costs do you expect that policy would be likely to cover?

Consumer View of New LTC Combination Products

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- Both concepts are well received and consumers can envision a need for them.
 - > The majority find both concepts to be easy to understand and believable.
 - > Many also feel both products bring something new to category.
- Regardless of current age, consumers are more likely to see either product as filling a future need than a current need.
- Price is a likely barrier for many as "interest in investigating further" drops sharply after exposure to price.
 - Of note, purchase intent is higher among those who chose a larger benefit level. Those who see the benefits of the products may be willing to pay more to get the coverage they desire.



KEY TAKEAWAYS FOR LIFESTAGE PROTECTION

- Initial impressions are positive and this concept fills a need for consumers in the future, driven by the combo product design that transitions as they get older.
 - > However, there is some concern about not choosing the right transition age.
 - > The option to pay more to get a post-transition death benefit or to use LTCI benefits prior to the transition age is likely to increase interest.





KEY TAKEAWAYS FOR RETIREMENT PLUS

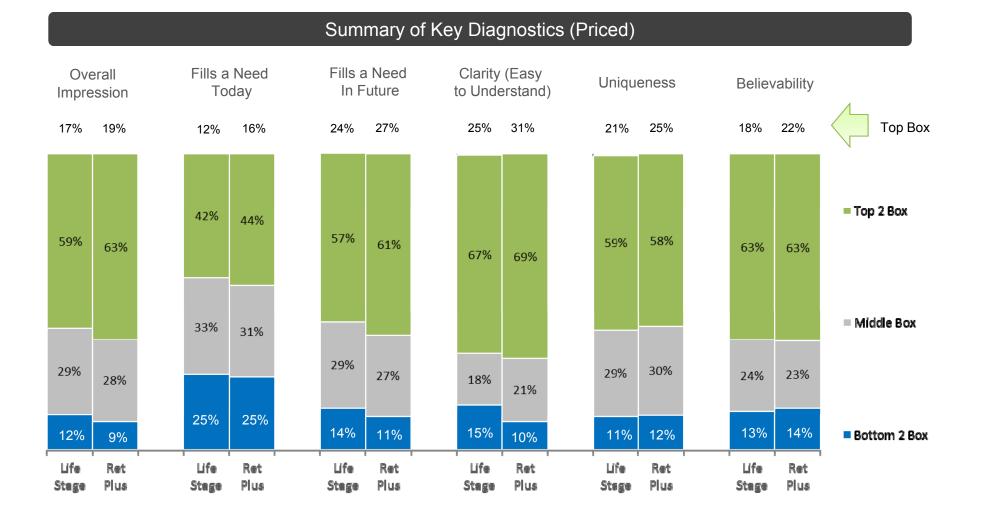


- Consumers have a positive initial reaction to this concept and its flexibility to use saved funds for any desired purpose
 - > Highlighting the benefits of this product compared to other separate savings and insurance options will be important to converting hesitant or skeptical consumers
 - > The option to have access to the insurance benefit early, for an added cost, is likely to increase interest





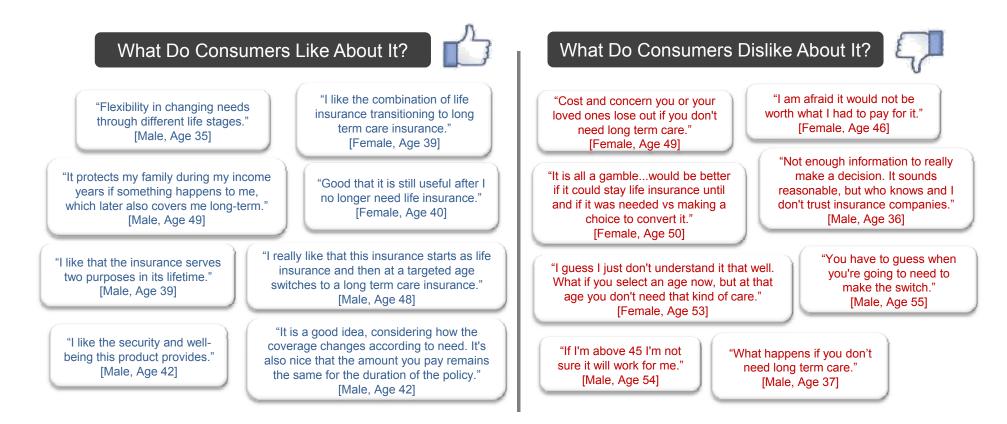






LIKES & DISLIKES OF LIFESTAGE PROTECTION

Top likes focus on the transition/combination product and security/protection.



Base = Evaluated LifeStage Protection (n=402)

Q19. Please explain what you like most about this product./Q20. Please explain what you dislike most about this product.

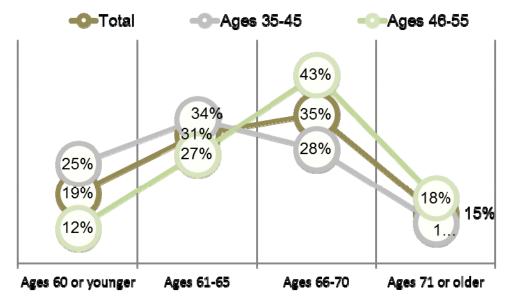


AGE OF DESIRED TRANSITION





- A majority would set the transition age in the 61-70 range, primarily based on how long they expect to stay healthy and when they plan to retire.
 - There was some concern about not knowing when to set the age and fear of picking the wrong age.



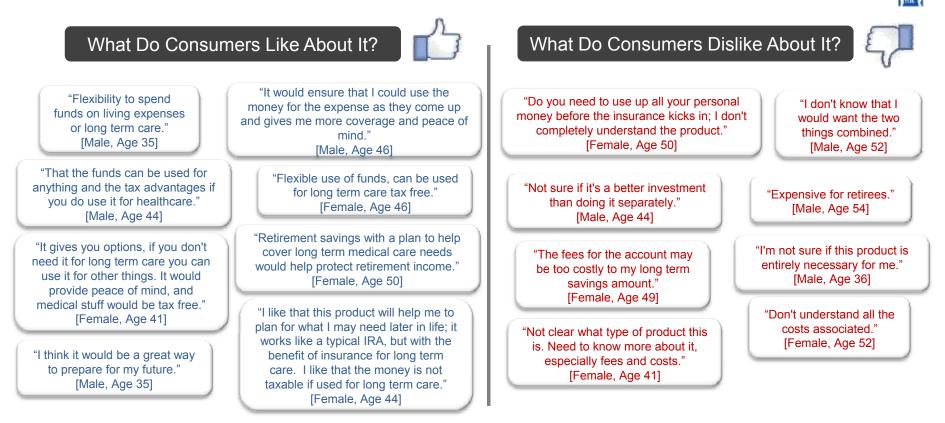
Base = Evaluated LifeStage Protection (n=402)

Q34. At which age would you prefer the product transition from a life insurance policy to long-term care coverage?/Q35. Why did you choose that age?



LIKES & DISLIKES OF RETIREMENT PLUS

The ability to use the money saved in various ways, as well as the tax benefits, are commonly mentioned likes.



Base = Evaluated Retirement Plus (n=398)

Q19. Please explain what you like most about this product./Q20. Please explain what you dislike most about this product.



DIAGNOSTICS BY AGE AND INCOME

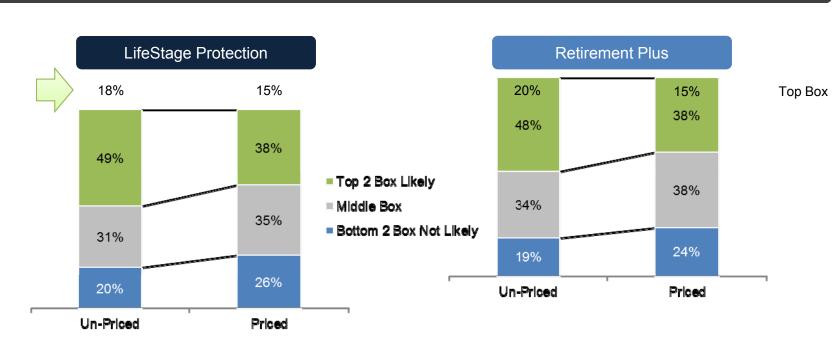


- Initial impressions of LifeStage Protection are strongest among the older and more affluent group. However, after price is introduced, interest is generally consistent across groups.
- While older consumers are more likely to understand and believe the Retirement Plus description, a younger consumer with lower income is the most likely to want to investigate the idea further.



LIKELIHOOD TO INVESTIGATE (PRE & POST PRICING)

- Real value is perceived in both concepts (45% top 2 box score), but after exposure to price, interest in investigating further drops.



Would you be willing to investigate further?

Base = Evaluated Concept

Q25. How likely would you be to investigate this product further?/Q28. How likely would you be to investigate this product further?

Consumer View of New LTC Combination Products

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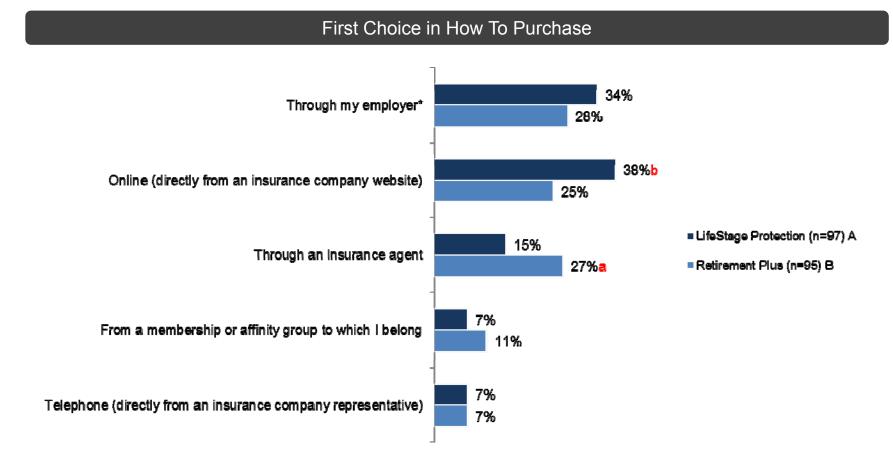


- There is no clear consensus around desired benefit level for either concept
- For LifeStage Protection, the more affluent group, and in particular younger and more affluent, is more likely to choose a larger benefit level
- Younger, wealthier consumers would prefer a larger benefit level for Retirement Plus, while older consumers with lower income are more likely to choose the smaller benefit level



DESIRED PURCHASE METHOD (AMONG ACCEPTORS)

 About 1/3 of respondents would be most interested in purchasing through their employer...



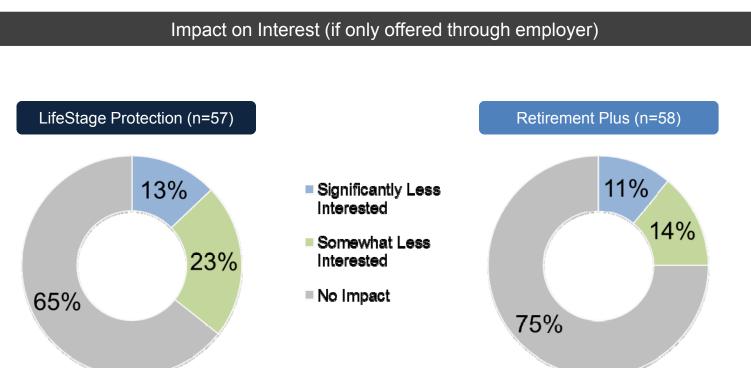
Base = Evaluated Concept and Acceptor / Base = Evaluated Concept and Acceptor and First Choice NOT to Purchase Through Employer (and Not Self-Employed)

Q32. Which of the following would be your first choice for how you would like to buy this product?



IMPACT ON INTEREST IF ONLY AVAILABLE THROUGH EMPLOYER

- But many would still be interested in purchasing if they had to go elsewhere to obtain it



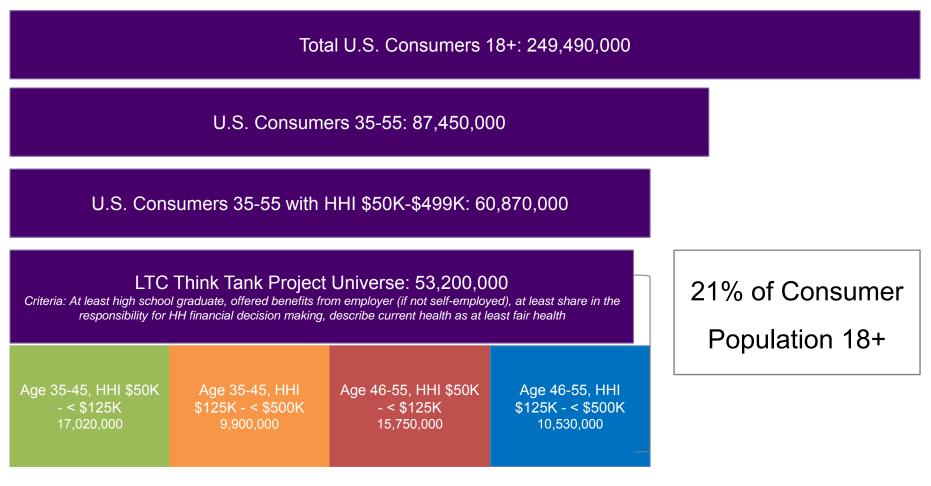
Base = Evaluated Concept and Acceptor / Base = Evaluated Concept and Acceptor and First Choice NOT to Purchase Through Employer (and Not Self-Employed)

Q33. If this product was only offered through your employer, what impact would it have on your interest in signing-up or enrolling in the future?



CONCEPT MARKET SIZING

• There are roughly 53 million consumers in the relevant Project Universe.



Sources: U.S. Census 2016, DQYDJ.com, LTC Think Tank Concept Study 2017

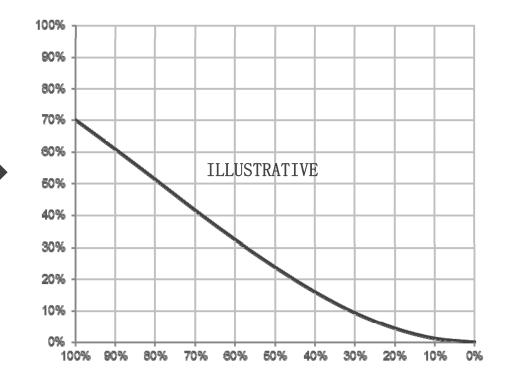


Consumer View of New LTC Combination Products

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CONCEPT TEST PURCHASE INTENT (ADJUSTED TRIAL

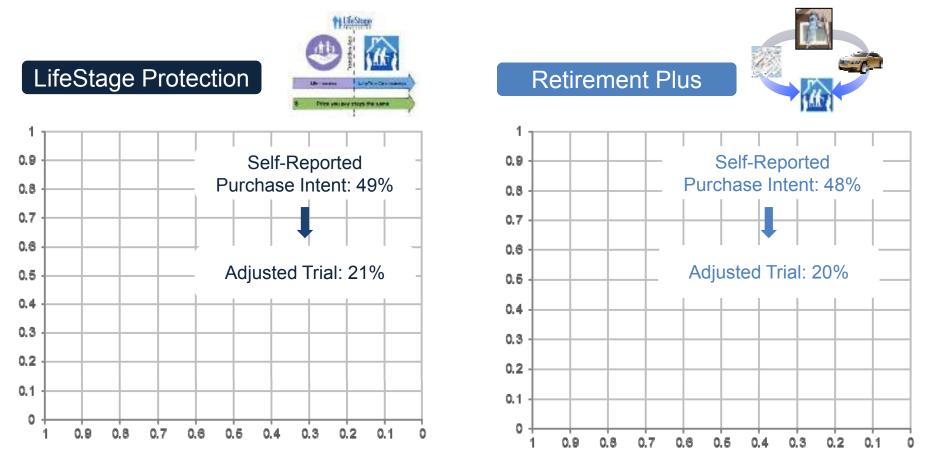
- Respondents were asked about their purchase intent using an 11-point scale.
 - > Self-reported purchase intent was then adjusted to reflect real-world behavior based on more than 20 years of normative forecasting data.
- Certain (that is, 99 chances in 100)
- Almost certain (90 chances in 100)
- Very probable (80 chances in 100)
- Probably (70 chances in 100)
- Good possibility (60 chances in 100)
- Fairly good possibility (50 chances in 100)
- Fair possibility (40 chances in 100)
- Some possibility (30 chances in 100)
- Slight possibility (20 chances in 100)
- Very slight possibility (10 chances in 100)
- No chance (0 chances in 100)





PURCHASE INTENT (SELF-REPORTED & ADJUSTED)

• Both concepts posted strong self-reported purchase interest.



Base = Evaluated LifeStage Protection (n=402) / Base = Evaluated Retirement Plus (n=398)

Q30. How likely would you be to purchase this product within the next two years?



ADJUSTED TRIAL – BY TARGET AGE & INCOME



- Interest in both products is generally consistent across age and income groups.
 - > Younger consumers with a lower income show a slightly greater interest in Retirement Plus compared to their older or more affluent counterparts.

Impact on Interest (if only offered through employer)

LifeStage Protection				Retirement Plus				
	35-45/ \$50K-<\$125K (n=103) A	35-45/ \$125K-<\$500K (n=101) B	46-55/ \$50K-<\$125K (n=97) C	46-55/ \$125K-<\$500K (n=101) D	35-45/ \$50K-<\$125K (n=100) E	35-45/ \$125K-<\$500K (n=101) F	46-55/ \$50K-<\$125K (n=98) G	46-55/ \$125K-<\$500K (n=99) H
	%	%	%	%	%	%	%	%
Self-Reported Purchase Intent	52	49 L	48	46	54 <mark>fG</mark>	47	43	48
Adjusted Trial	22	21	20	19	23	19	18	20

Base = Evaluated LifeStage Protection (n=402) / Base = Evaluated Retirement Plus (n=398)

Q30. How likely would you be to purchase this product within the next two years?

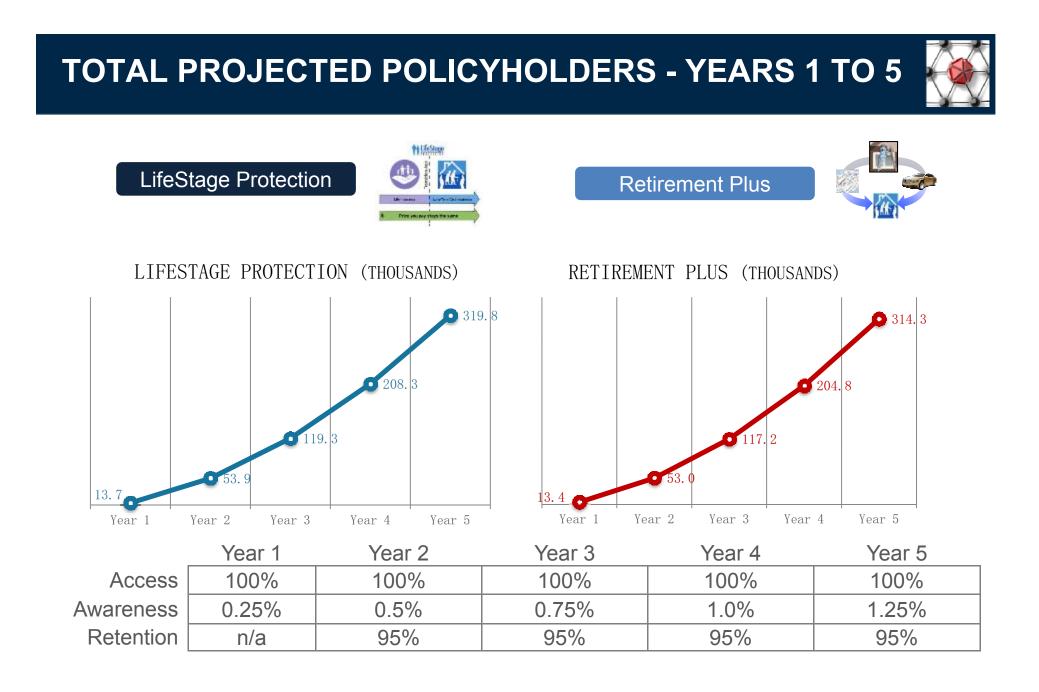


CALCULATING PROJECTED POLICYHOLDERS

	LifeStage Protection	Retirement Plus			
Project Universe	53,2	00,000			
x Access (% for who the product will be available to purchase)	100%	100%			
x Year 1 Awareness (% who will have heard & learned about the product)	0.25%	0.25%			
x Adjusted Trial	20.6%	20.2%			
x 50% who will buy in Year 1	0.5%	0.5%			
=	Year 1 Projected Policyholders				
x Year 2 Retention Rate (% of policyholders retained from year 1)	95%	95%			
=					
+					
+					
=	Year 2 Projected Total Policyholders				

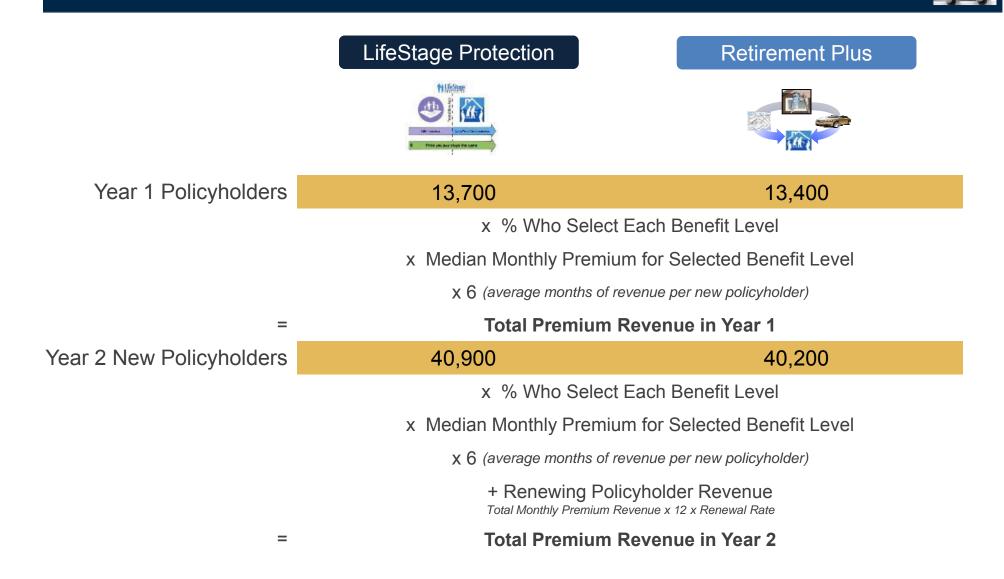
Assumptions based on conservative estimates determined in conjunction with the Think Tank Core Team.





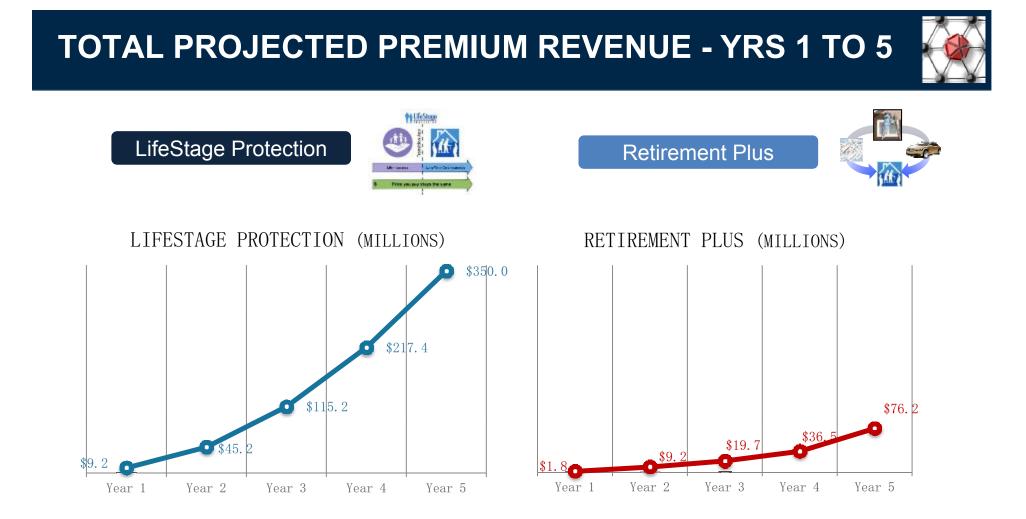


CALCULATING PROJECTED PREMIUM REVENUE



Assumptions based on conservative estimates determined in conjunction with the Think Tank Core Team.





	Year 1	Year 2	Year 3	Year 4	Year 5
Access	100%	100%	100%	100%	100%
Awareness	0.25%	0.5%	0.75%	1.0%	1.25%
Retention	n/a	95%	95%	95%	95%



PROJECTION IMPLICATIONS



- Projections are highly dependent on assumptions (e.g., access, awareness). A more aggressive awareness-building campaign would dramatically increase projections.
- At the projection level described in today's presentation, consumer demand for both LifeStage Protection and Retirement Plus would likely surpass that for traditional LTC product sales within 3 years.
- Value created is well beyond premium revenue for industry. There are also implications for significant government savings based on projected impacts to tax revenue and Medicaid spending.





Benefit Level

 Offer higher benefit level options, and consider raising the upper limit beyond what was tested (\$300K for LifeStage Protection, \$200K for Retirement Plus).

Optional Features

- For LifeStage Protection, offer optional coverage add-ons for LTC insurance pre-transition and life insurance post-transition.
- For Retirement Plus, offer ability to utilize LTC insurance benefit prior to spending down investment account balance.

Distribution

Further explore employer, online/direct, and agent distribution channels.



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Reflecting on the Market Research



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Critical Need for Middle Market Products



- Generating ideas from Think Tank was important starting point
- But just because we like an idea, doesn't mean consumers will embrace it
- We've learned the hard way....if you build it, they may not come.





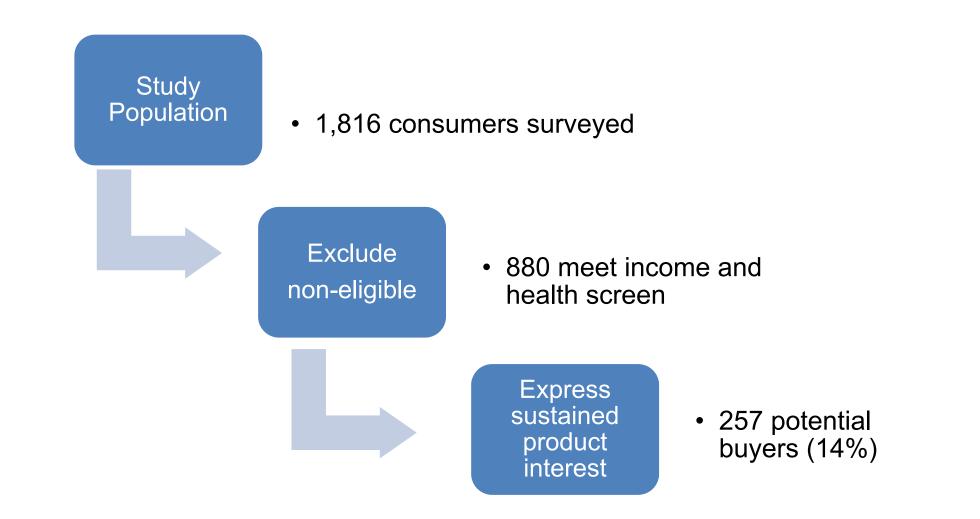
Importance of Market Testing



- Important to success = use a rigorous research framework to develop and refine product, size demand, and identify market segments and messages
- Use both qualitative and quantitative research; both provide important and different types of insight
- Test real product features with real prices in as close to real distribution style as possible
- Understand that actual behavior will differ from expressed behavior in a research setting
- Use sound methodologies for translating "interest" to "purchase"



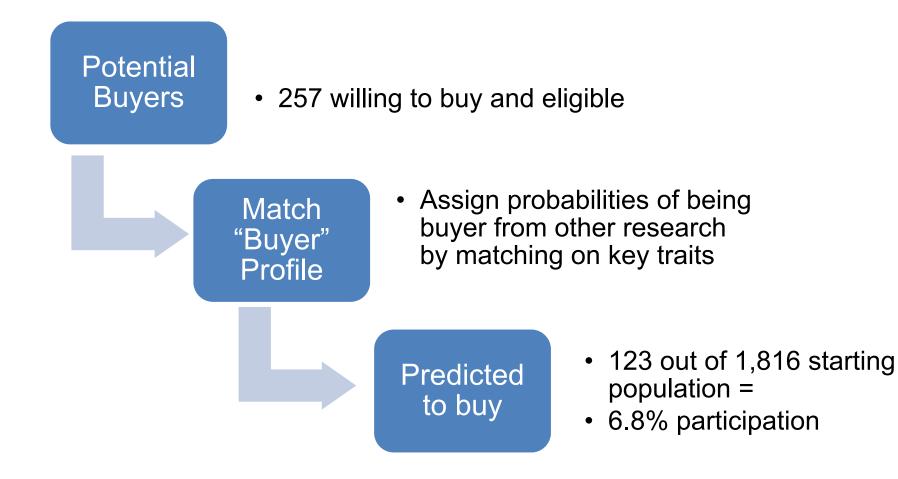
Sample Demand Analysis





Sample Demand Analysis (continued)







Identify market segments & attitude drivers



- How similar to other LTC buyer vs. nonbuyer profiles are these findings?
- From over 25 years of analysis, have strong patterns of demographics and attitudes associated with product purchase and non-purchase
- Look at LifeStage and Retirement Plus data against that framework
- Example Product Acceptors vs. Rejecters





- Those who said they are 80% to 100% likely to buy within the next two years – after knowing price.
- Following traits emerged as statistically significant when compared to product rejecters – those in the lowest categories with regard to intent to buy (20% chance or less)



Demographics – LifeStage



- Male
- Have children under age 18
- Live in the west
- Have an employer that offers whole life insurance
- Have an HSA through their employer
- Obtained a 401k and/or whole life policy on their own
- Have total net worth excluding home of \$100,000 - \$249,999
- Been at their current job for 11-20 years



Demographics – Retirement Plus



- Have children under age 18
- Obtained a whole life or disability policy on their own.
- Divorced
- Live in suburban area
- High school graduate or technical/vocational school
- Hispanic; Asian
- Less likely to say they have not obtained some type of product on their own.
- Ages 35-45 with HH incomes \$50,000 to \$124,999 and with \$125,000 to \$499,000
- Investible assets excluding home over \$100,000
- Homeowner and home values of \$200,000 to \$299,999
 or over \$1 million



Attitudes - LifeStage



- Have LTC experience with family/friends
- Perceive higher than average risk of needing LTC
- Worry that changing health or rising premiums might make it harder to obtain LTC coverage later on
- Strongly agree that "LTC insurance that pays for some LTC is better than none."
- Strongly agree with variety of attitudes about value of planning in advance for LTC needs:
 - Protect family income and savings
 - Better care choices
 - Avoid being burden



Attitudes – Retirement Plus



- Have LTC experience with family/friends
- Perceive higher than average risk of needing LTC
- Worry that changing health or rising premiums might make it harder to obtain LTC coverage later on
- Strongly agree that "LTC insurance that pays for some LTC is better than none."
- Strongly agree with variety of attitudes about value of planning in advance for LTC needs:
 - Protect family income and savings
 - Better care choices
 - Avoid being burden
 - Enhance opportunity to receive care at home



Attitudes – Retirement Plus (Continued)



- Feels they have enough information to make a purchase decision
- Believe it is a good idea to have LTC insurance right now
- Feel LTCI is affordable right now
- Know someone who recently needed LTC
- Less likely to share decision-making with family member



Caveats



- Samples assigned randomly to each product
- Did not compare respondent profile between the two groups
- Some observed differences in "acceptor" and "rejecter" profiles could lie in sample differences



Conclusion



- Attitudes typically emerge as more significant than demographics
- Prior research on 55+ population vs. our study group ages 35-55
- Despite younger ages, strong similar attitudes driving purchase interest
- Analysis done before adjusted trial numbers and small sample sizes
- Raising/reinforcing LTC awareness important component of product interest



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Where do we go from here?



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Socializing insight driven innovation



- LifeStage and Retirement Plus as examples of LTC innovation
 - Concepts identified in the Think Tank brainstorming effort
 - SOA Innovation grant to evaluate consumer reaction to them
 - Positive results so continuing the journey of moving them from idea to concept to product



Moving from concept to product



- Publicizing the initiative- Media Plan
 - Range of targets
 - Industry
 - Consumers
 - Regulators
 - Other stakeholders
 - -Variety of messages
- Socializing the concepts and process
 - ILTCI
 - Aging in America Conference (ASA)
 - SOA Health conference
 - Supplemental Health Conference
 - Others



Moving from concept to product



- Outreach to other stakeholders
 - Regulatory
 - NAIC Innovation Sub-committee
 - Interstate Compact
 - Interested State Insurance commissioners
 - Other state departments (i.e., Medicaid directors, DHS)
 - Think tanks and public policy organizations
- Identify and address questions and issues (i.e., regulatory, tax treatment, operational considerations)



Moving from concept to product



- Explore partnering opportunities
 - Existing carriers and distribution entities
 - States Minnesota and others
 - Public policy think tanks e.g., BPC; Leading Age;
- Develop and evaluate "pilots"
 - Opportunities to test and finalize plan designs
 - Test potential operational approaches
 - E.g., employer group market
 - -Assuring portability of pre-paid premiums
- Revisit concept with original Think Tank participants via interactive web-cast



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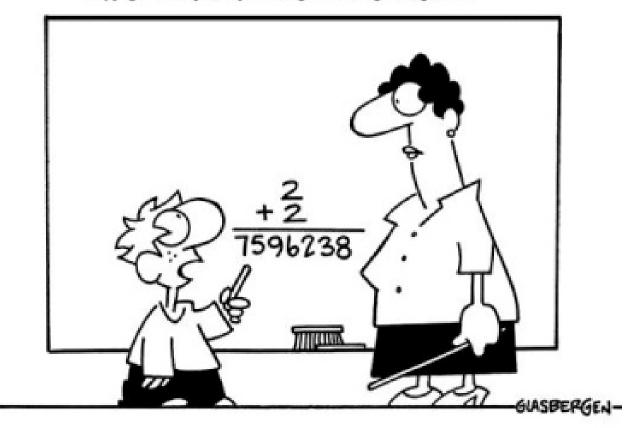
Insert survey questions here



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QUESTIONS





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"In an increasingly complex world, sometimes old questions require new answers."



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Speakers



Vincent Bodnar, Vincent.bodnar@genworth.com Cindy Malone, cindy.m@maddockdouglas.com John O'Leary, john@olearymarketingassociates.com Eileen J. Tell, eileenitell@gmail.com

